

## **EXETER STRATEGIC BOARD**

Date: Thursday 21 June 2018  
Time: 5.00 pm  
Venue: Rennes Room - Civic Centre

Members are invited to attend the above meeting to consider the items of business.

If you have an enquiry regarding any items on this agenda, please contact Howard Bassett, Democratic Services Officer (Committees) on 01392 265107 or email [howard.bassett@exeter.gov.uk](mailto:howard.bassett@exeter.gov.uk)

Entry to the Civic Centre can be gained through the Customer Services Centre, Paris Street.

### *Membership –*

Exeter City Council

Councillors Bialyk, Denham, Edwards, Sills and Thompson

Devon County Council

Councillors Hannaford, Leadbetter, Ackland, Asvachin, Prowse, Atkinson, Aves, Brennan and Whitton

### Agenda

#### **Part I: Items suggested for discussion with the press and public present**

**1 Apologies**

**2 Election of Chair and Deputy**

The office of Chair and Deputy Chair alternates between the County Council and City Council, with the previous year's Deputy becoming Chair the following year. Last year, the Chair and Deputy were Exeter City Council and Devon County Council Members respectively.

**3 Minutes of the Meeting held on 16 November 2017**

(Pages 5 -  
10)

**4 Items requiring urgent attention**

**5 Exhibition Fields - Access issues**

**6 To confirm Terms of Reference and Membership (Slides from Away Day on 26 February also attached)**

(Pages 11  
- 38)

- 7 **Exeter Strategic Board - Guidance and Priorities for use of Exeter Board Grants** (Pages 39 - 40)
- 8 **Feedback from Member representation on Multi-Agency Groups**
- (a) Exeter Community Health and Wellbeing Board (Pages 41 - 62)
- Minutes of the meeting held on 26 February 2018.
- (b) Community Safety Partnership – Executive Group
- Minutes of the meetings held on 25 January and 25 April 2018.

9 **Funding Sub Group**

Note that the Quorum of the Funding Sub Group is three, the Sub Group comprising three from the City Council and four from the County Council. The Membership in 2017/18 was:-

3 from Exeter City Council - Councillors Bialyk, Denham and Edwards (Chair)  
4 from Devon County Council - Councillors Aves, Leadbetter, Hannaford, and Prowse

The Chair and Deputy Chair of the Funding Sub Group are the Chair and Deputy Chair of the Board.

To note the following dates of Sub Group meetings, commencing at 2.30pm:-

Thursday 5 July 2018  
Thursday 6 September 2018  
Wednesday 9 January 2019  
Wednesday 6 March 2019

10 **Date of Meetings**

**Board Meetings – at the Civic Centre starting at 5.30pm**

Thursday 20 September 2018  
Thursday 15 November 2018  
Thursday 31 January 2019  
Thursday 20 June 2019  
Thursday 19 September 2019

**Date of Next Meeting**

The next **Exeter Board** will be held on Thursday 20 September 2018 at 5.30 pm

**Future Business**

The schedule of future business proposed for this Scrutiny Committee and other Committees of the Council can be viewed on the following link to the Council's website:

<http://www.exeter.gov.uk/forwardplan>

Councillors can view a hard copy of the schedule in the Members Room.

Find out more about Exeter City Council by looking at our website <http://www.exeter.gov.uk> . This will give you the dates of all future Committee meetings and tell you how you can ask a question at a Scrutiny Committee meeting. Alternatively, contact the Democratic Services Officer (Committees) on 01392 265107 for further information.

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## EXETER STRATEGIC BOARD

Thursday 16 November 2017

### Present:-

Exeter City Council  
Councillors Bialyk, Denham, Edwards, Sills and Thompson

Devon County Council  
Councillors Hannaford, Leadbetter, Ackland, Asvachin, Prowse, Atkinson, Aves, Brennan and Whitton

Associate Members  
Jude Taylorson (Faith Groups) and Diana Moore (Exeter Community Forum)

### Also Present

Councillor John Hart, Leader Devon County Council

### Also Present

Programme Manager - Communities, Communities and Commissioning Manager and Democratic Services Officer (Committees) (HB)

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### APOLOGIES

These were received from Phil Atwell, Simon Bowkett with Fiona Carden substituting, Gillian Champion, Karime Hassan and John Laramy.

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### MINUTES OF THE MEETING HELD ON 21 SEPTEMBER 2017

**RESOLVED** that the minutes of the meeting held on 21 September 2017 and of the "Away Day" on 6 November 2017 be taken as read and signed by the Chair as correct records.

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### COUNCILLOR JOHN HART LEADER OF DEVON COUNTY COUNCIL

The Chair welcomed Councillor John Hart, Leader of Devon County Council, who spoke on the future direction and plans of the County Council in light of Government policy and continued cuts to local government funding. Link to animated film below:- <https://youtu.be/14UyGmjfgsU>

He highlighted some of the issues:-

- there were huge financial pressures on the Council, with the £206 million savings made over the past six years, representing a third of the County Council budget. A further £22million savings sought for this financial year and a total savings over the next three years of £64 million;
- the County Council has a turnover of £1.3 billion with £400 million in the education budget for 93,000 school children and with 8,000 miles of major roads to keep safe and in good order;
- to help achieve savings the work force had been cut from 9,000 to 3,500 and new ways to do business and improve services identified. This included new social enterprises including Libraries Unlimited and helping communities to do more for themselves. 10,000 acres of farm estate generate an annual income of £3million;

- with more people over the age of 65 and the cost of protecting children and helping support others, such as those with a learning disability or other complex needs increasing, looking to develop a closer relationship between Adult, Social Care and Health;
- the formation of a Heart of the South West Joint Committee comprising Devon and Somerset Councils, two National parks and three Clinical Commissioning Groups would, it was hoped, provide for better working with the Local Enterprise Partnership and Exeter's participation was vital in this as well; and
- by 2020 Local Government would face a funding gap of £10.8 billion and the core Government grant would be cut to almost nothing and local businesses and local people will have to fund all local services through the Council tax or business rates.

He responded as follows to Members' queries:-

- recognise concerns regarding the change in youth service provision such as in the West Exe area but Devon has managed to retain a site in each district comparing favourably with other authorities and a more professional and targeting service is being delivered;
- an extra £4 million provided to top up the Government bus subsidy for the over 65's with urban dwellers estimated to benefit to the value of £1,000 per annum. The Government however resists a £10 per annum bus pass charge in spite of a £30 charge levied for rail passes;
- pleased that Exeter, with the other Devon Districts, the two Unitaries and the County Council are a Business Rates Retention Scheme pilot area but uncertainty remains as to how the scheme will operate and whether there will be a net gain for the area as there were concerns that there could be a re-distribution to assist neighbouring authorities. This issue, and others to be raised at bi-annual meetings with Devon MP's;
- will enquire about Devon social care representation on the Exeter Health and Wellbeing Board and obtain feedback on the outcome of a recent meeting where the formation of a strategic transport board for the City was mooted; and
- emphasis importance for the County and Exeter and other Districts to work closely to achieve better value.

The Chair thanked Councillor Hart for attending.

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### **EXETER BOARD - WAY FORWARD**

Jo Yelland presented the revised final draft terms of reference for the Board, the amended final version of which is attached to the minutes.

Members welcomed the proposals and confirmed that the Board had an important role to play in providing strategic direction and in advising the City and County Councils about the needs of Exeter's residents and communities. There was agreement that the revised proposals provided a strategic purpose for the Board and that it should set out its priorities on an annual basis for development in conjunction with its partners.

Members highlighted the complexity of issues and challenges inherent in the delivery of the raft of County and City services and of the need to avoid duplication of effort. They requested guidance from officers on appropriate areas to prioritise and consider in depth and to ensure that these were not been addressed through other mechanisms such as the scrutiny processes of both Authorities. This prioritisation would be undertaken on an annual basis, areas identified to be considered at future themed meetings of the Board. There was a suggestion that a review of public sector land assets in Exeter could be one area for investigation.

Members debated the grant giving role of the Board. The majority of grants made at the Funding Sub Group meetings were small scale with some organisations who had initially been refused, either re-applying in a different format or seeking support from other grant sources which could lead to duplication. Because of the volume of applications, the budget was normally expended early in the financial year, as with this financial year, where it had also been agreed to make a large grant of circa £19,000 to progress the new Youth Strategy. It was suggested, therefore, that the grant budget could be better divested in the form of larger grants for strategic purposes, which could tie in with the theme based approach proposed. An alternative would be topping up existing City and County Council grant pots.

The following were supported going forward:-

- the new name of Exeter Strategic Board to be adopted, the membership of five City Councillors and the nine Exeter County Councillors to be retained with all current Associate Members to be continued to be invited to assist the Board as appropriate;
- a strategic analysis setting out the needs and issues facing residents to be provided to the Board, to include the Public Health Joint Strategic Needs Assessment, on an annual basis for an annual work programme to be agreed and progressed through three themed Exeter Strategic Board workshop debates;
- Community Groups and Special Interest Associations, to be advised in advance of the themes of each workshop in order to participate/provide evidence. It would be necessary for the chosen themes to be appropriately publicised to enhance opportunities for public engagement;
- in view of the above, and with alternative mechanisms for the public to put questions to elected Members at the City Council's Scrutiny Committees and Devon County Council itself, the Open Forum item be discontinued; and
- meetings of the Exeter Strategic Board be live streamed via Facebook etc.

**RESOLVED** that:-

- (1) the new Exeter Strategic Board operate on the basis set out above and in accordance with the revised terms of reference attached;
- (2) the next Board meeting on 1 February consider a strategic analysis to agree on priorities for the next 12 months; and
- (3) the 1 February meeting further consider the Board's grant making process.

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## **COMMUNITY DEVELOPMENT**

### **Exeter City Council/Exeter Community Strategy**

The Programme Manager Communities updated the Board on City Council initiatives for supporting communities through:-

- Asset Based Community Development - ABCD

ABCD would receive 15% (£3.75 million) of Neighbourhood CIL over 10 years for investment in community building as part of the delivery of Wellbeing Exeter in support of the Community Strategy. The City Council was seeking to support the development of the community strategy through embedding ABCD principles and approach across the whole Council.

- Community Grants

The Community Grants Programme had provided 336 Grants to the value of £1.5 million over two years to 194 organisations under 10 different grant “types” with 50% going to a small number of organisations. It was noted that a far greater value was added on to the benefit of the community through drawing down match funding from other sources, including national schemes. A detailed grant overview was provided showing the 2016/17 and 2017/18 breakdown of grants under the different categories, by individual wards and by activities funded. Members noted the variance in amounts for each ward recognising that this was due in part to the organising capacity and capability of the respective communities, one Member suggesting that an evaluation of the social value of the community projects assisted in this way would be beneficial.

- The Exeter Community Forum and Exeter Community Strategy

Diana Moore thanked the City Council for supporting the development of the Exeter Community Forum and Exeter Community Strategy which was an impressive initiative, emphasising that it had been developed in discussions with community organisations and acknowledging the importance of consultation.

The priorities identified for grant giving were two fold - for communities affected by new housing developments and for areas with high levels of deprivation, with three levels of community capacity building - developing individuals’ skills and resources, encouraging groups to organise and develop grant applications and, at the highest level, a formalised plan for the area. To date, the Community Forum had primarily worked with communities of place but it was the intention to explore how to develop engagement with a community of interest and a community of identity approach. She stated that the Community Form had not, to date, been consulted on Devon County Council’s Community Strategy

### Devon County Council Draft Community Strategy

The Devon County Council Communities and Commissioning Manager spoke on the County Council’s draft Community Strategy being brought forward by the County Council’s Communities Team headed by Dr Virginia Pearson. It provided a framework for collaborative action across public, private, voluntary and community sectors and with families and individuals. With increasing demands on local authority resources, the Strategy was intended to encourage increased community capacity and resilience in support of the County Council and wider partners. It was also hoped that it would provoke thought on how public bodies could re-orientate themselves to create the conditions for people to take greater control of issues relevant to them.

The strategy would also help inform how the Council, and its services, could develop ways of working with communities to develop different approaches and services and, potentially explore a different local infrastructure to deliver and resource them.

The Chair asked for wider consultation on the Strategy.

Responding to a Member, who asked a question about the role and work of the Community Builders, Diana Moore stated that they worked within communities, identifying social resources and helped people develop and provide their own resources. Specifically, in respect of Pinhoe, a second appointment had been made



after the first post holder had moved on, the new individual already providing a first response and working with the community, listening and supporting local people to make things happen. She undertook to ensure the community builder contacted the Councillor who would then be in a position to advise her constituents of this contact.

Another Member remarked on the importance for the Community Forum and Community Associations to fully engage with younger people in community building and in developing the Community Strategy and Diana confirmed that young people had been very active through the Alphington Village Hall.

There followed a brief debate on the nature and philosophy of building strong communities and the dynamic between the various parties involved.

34 **FEEDBACK FROM MEMBER REPRESENTATION ON MULTI AGENCY GROUPS**

Exeter Health and Wellbeing Board

The Board noted the minutes of the meeting held on 12 September and 31 October 2017.

35 **DATES OF MEETINGS**

The following dates of future Board meetings were noted, all commencing at 5.30pm in the Civic Centre:-

Thursday 1 February 2018  
Thursday 21 June 2018  
Thursday 20 September 2018

(The meeting commenced at 5.30 pm and closed at 8.00 pm)

Chair

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## EXETER STRATEGIC BOARD 2018/19

### Terms of Reference

Following a review of the work of the Exeter Board, established originally in 2012, it will be renamed as the Exeter Strategic Board and from November 2017 it will be re-focused to enable members to work together in a more strategic and structured way on issues that are not covered in other fora.

As a joint County and City Council committee, the Exeter Strategic Board will provide a forum for County and City Councillors to work together on common Exeter City issues that could not be dealt with by either body in isolation and are not the focus of other committees.

The core membership of the Exeter Strategic Board will be the nine County Councillors for Exeter and five members of the City Council. Representatives from the voluntary, business, health, police, further and higher education, inter-faith communities, community representative and others will be invited to assist the Board as appropriate. Associate members will be invited to participate in Board events when the themes under debate are of relevance/interest to them.

On an annual basis the Exeter Strategic Board will be provided with a strategic analysis setting out needs and issues facing residents to assist Members in agreeing an annual work programme based around key strategic themes of mutual interest or concern that are not dealt with in other fora. The Board will agree the allocation and mechanism for the deployment of the Exeter Board Grant funding in line with the agreed strategic priorities.

The Annual Work Programme will be shared with Associate Members, Community Groups and Special Interest Associations to enable them to identify areas of work they would wish to contribute to through at the themed workshop.

The Exeter Strategic Board will meet four times a year, once for the strategic needs analysis and then for three themed workshops on the topics set out in the annual work plan. Associate Members, Community Groups and Special Interest Associations will be invited to participate in workshops where it makes sense to do so.

The Chair/Deputy Chair of the Exeter Strategic Board will alternate yearly between the City and County Council.

The Board's terms of reference are:

- To share data and information about strategic issues affecting the city.
- To identify an annual work programme around key strategic themes of interest to both City and County Councillors that are not the focus of other groups or committees.
- To take an analytical, evidenced based approach to the examination of the key themes/issues with the aim of identifying priorities for joint action.
- To make recommendations to the City and County Councils about policy or practice that could have a positive impact for the city including opportunities for joint action.
- To contribute to effective partnership working across the City.
- To support and engage with communities and neighbourhoods in identifying priorities and finding ways to meet local needs.
- To enable groups and communities to influence and shape local public services and strategies.
- To allocate community funding to projects of community or citywide relevance.

## Membership

Following the formation of the Board in July 2012, it was agreed to invite representatives from the voluntary, business, health, police Further and Higher Education inter-faith and cathedral communities to participate. The full list of associate members is set out below:-

### Associate Members

Phil Atwell (Exeter University), Sara Bond (Exeter Chamber of Commerce), Simon Bowkett (Exeter CVS), Gillian Champion (Exeter sub-locality of the Eastern Region New Devon CCG), Superintendent Sam De Reya (Devon and Cornwall Police), The Dean (Exeter Cathedral), Jude Taylorson (Faith Groups), John Laramy (Exeter College), Diana Moore (Exeter Community Forum), Suzanne Tracey (RD & E)

In light of the new terms of reference, it is not proposed to invite some of these groups who have held an associate member place, such as Police, CCG/ Exeter CVS, the University, Exeter College and Co-Lab as they work in other partnerships with the Council such as the Community Safety Partnership, or their remit has changed.

A revised list of Associate members is proposed who will receive minutes but not be invited to meetings. They will, however, be invited to take part in themed meetings as agreed for the annual work programme. These associate members are strategic partners and/or have a role in representing different interest groups in the city. They will include:-

|                              |                             |
|------------------------------|-----------------------------|
| Devon Community Foundation   | Martha Wilkinson            |
| Exeter Community Forum       | Diana Moore                 |
| Exeter Community Initiatives | Steven Chown                |
| Active Devon                 | Matt Evans                  |
| Interfaith Group             | Jude Taylorson              |
| Exeter Communities Together  | Faith Stafford (BME Groups) |
| LGBTQ                        | Alan Quick                  |

Board Members are invited to support the way forward and to suggest any other Associate Members.



# Exeter Overview

Simon Chant

1<sup>st</sup> February 2018

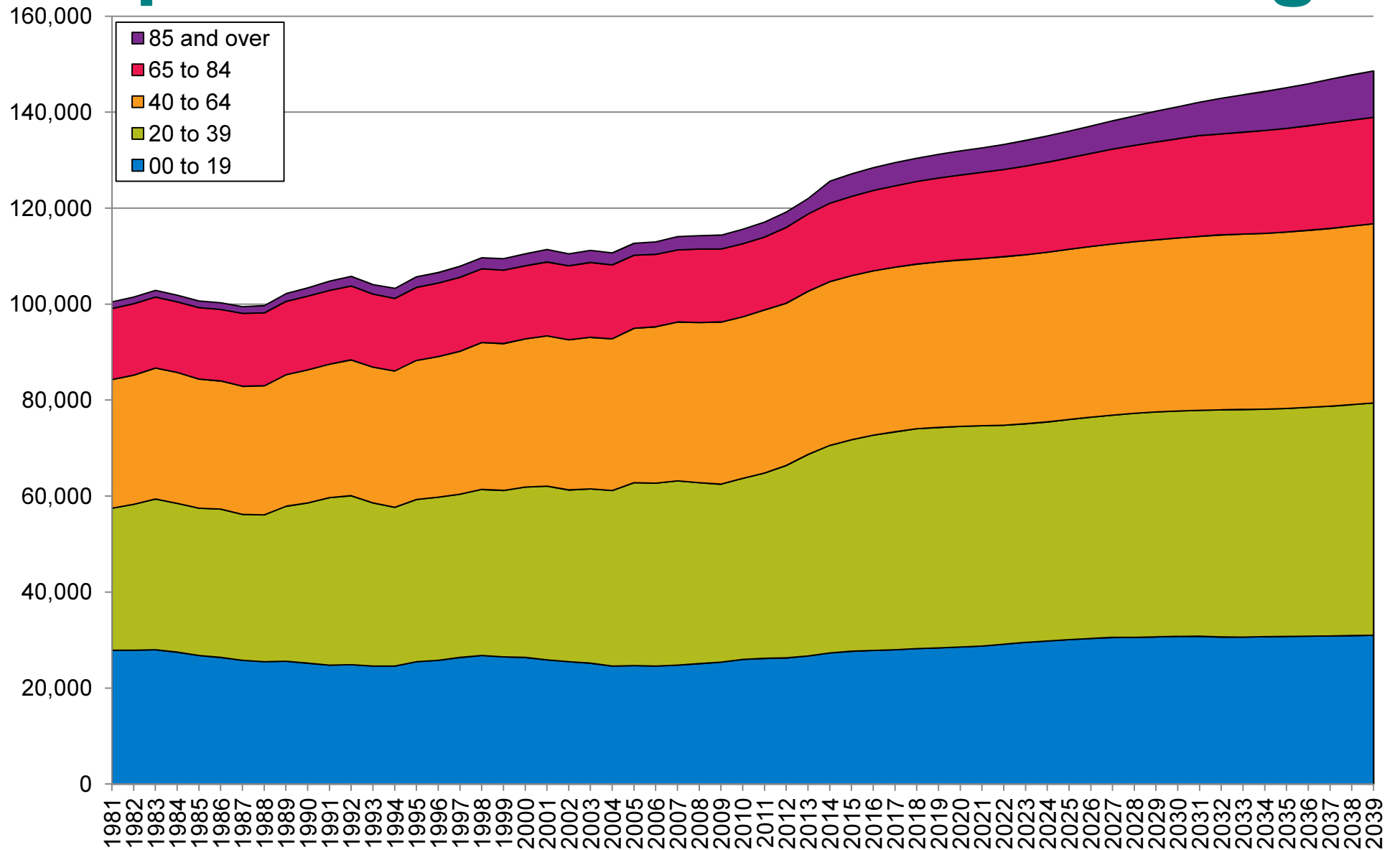


# Sources

- JSNA overview  
[www.devonhealthandwellbeing.org.uk/jsna/overview](http://www.devonhealthandwellbeing.org.uk/jsna/overview)
- JSNA profiles  
[www.devonhealthandwellbeing.org.uk/profiles](http://www.devonhealthandwellbeing.org.uk/profiles)
- Annual Public Health Reports  
[www.devonhealthandwellbeing.org.uk/aphr](http://www.devonhealthandwellbeing.org.uk/aphr)
- Local Health Outcomes Reports  
[www.devonhealthandwellbeing.org.uk/jsna](http://www.devonhealthandwellbeing.org.uk/jsna)
- National Public Health Profiles  
<https://fingertips.phe.org.uk/profile/health-profiles>

# Population Structure and Change

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# Indicators with worse outcomes than England average

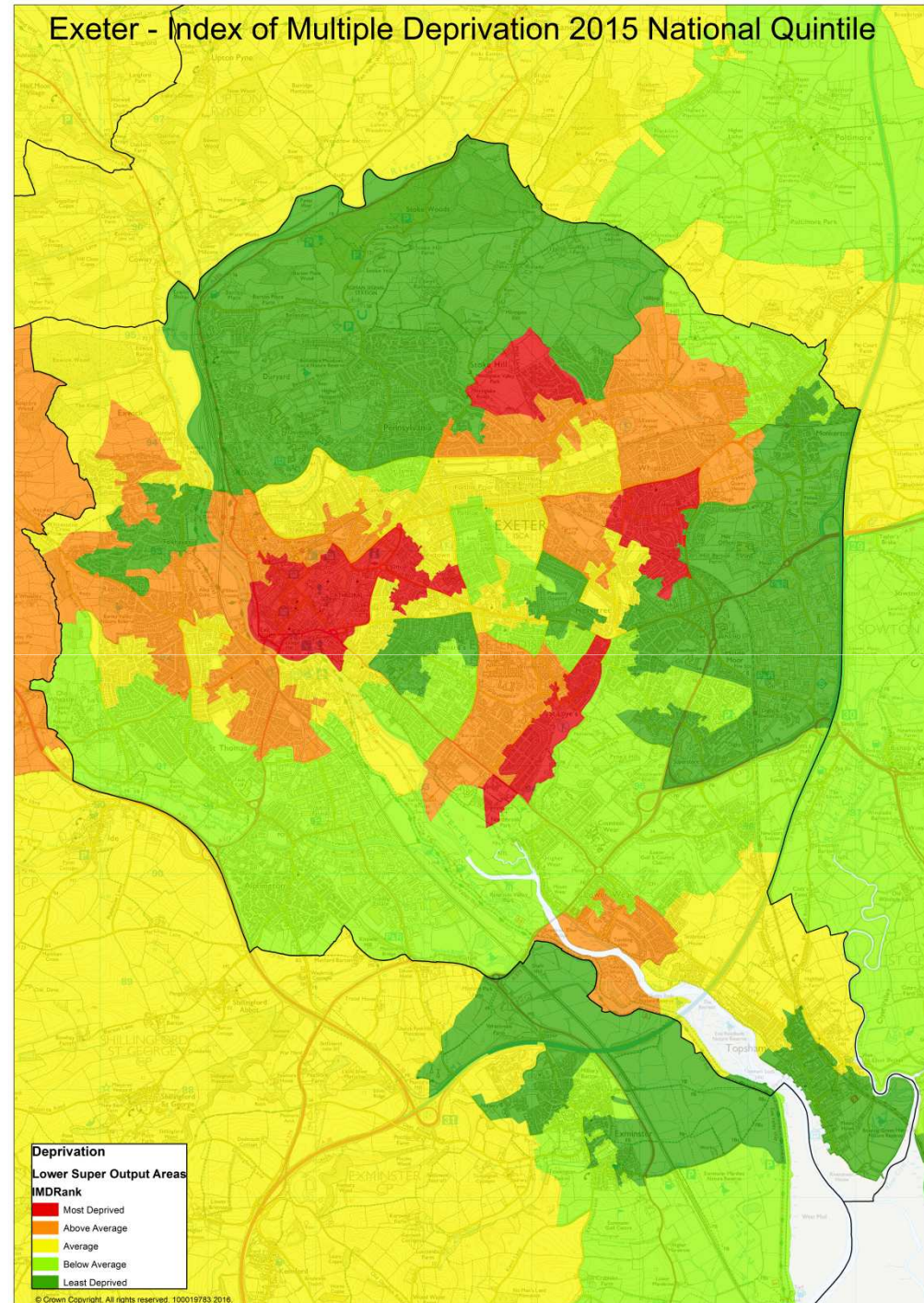
- Rough sleeping
- Alcohol-specific admissions in under 18s
- Hospital stays for self-harm
- New sexually transmitted infections
- Social contentedness
- Fuel poverty



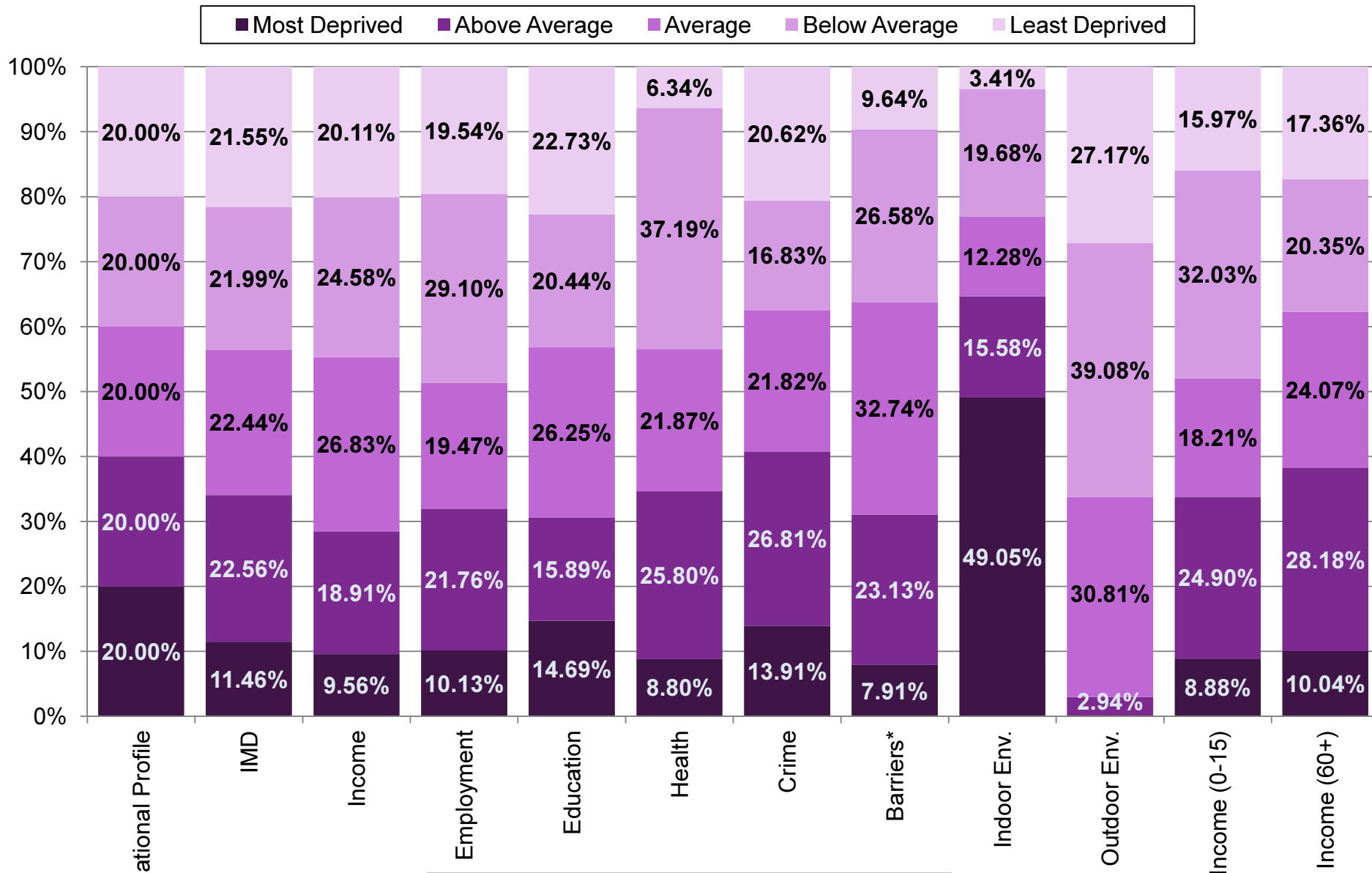
# Index of Multiple Deprivation

Areas in the most deprived 20% nationally included the city centre and parts of Wonford, Whipton and Beacon Heath.

Above average levels are also seen in Countess Wear, parts of Pinhoe, St Thomas and Exwick.



# Deprivation Profile by Domain



\* Barriers to housing and services domain, covers access to services and housing affordability

# Deprivation and Health

- Behaviours like smoking and alcohol use are more common in deprived areas
- People in the most deprived areas live five to 10 years less than those in the least deprived
- People in the most deprived areas tend to experience chronic ill-health 10 to 15 years earlier than the least deprived and spend more years in poor health
- Mental health and deprivation closely linked

# The health inequalities gap



**Area:** Collins Road, Pennsylvania  
**Average Life Expectancy:** 89.5 years  
**Population:** 1,432  
**Largest age group:** 30 to 34  
**Fuel Poverty:** 10.3%



**Area:** Mount Pleasant  
**Average Life Expectancy:** 72.0 years  
**Population:** 1,722  
**Largest age group:** 20 to 24  
**Fuel Poverty:** 34.3%



# Health-related behaviours

| Health-Related Behaviour        | Age group at greatest risk | Trend in Children | Trend in adults aged 16 to 64 | Trend in Older People |
|---------------------------------|----------------------------|-------------------|-------------------------------|-----------------------|
| Excessive Alcohol Use           | 25 to 44                   | Improving         | Stable                        | Worsening             |
| Smoking                         | 25 to 34                   | Improving         | Improving                     | Improving             |
| Illegal Drug Use                | 16 to 24                   | Improving         | Improving                     | Improving             |
| Fruit and Vegetable consumption | 16 to 24                   | Stable            | Stable                        | Stable                |
| Physical activity               | 75 and over                | Improving         | Improving                     | Improving             |
| Obesity                         | 55 to 64                   | Stable            | Worsening                     | Worsening             |



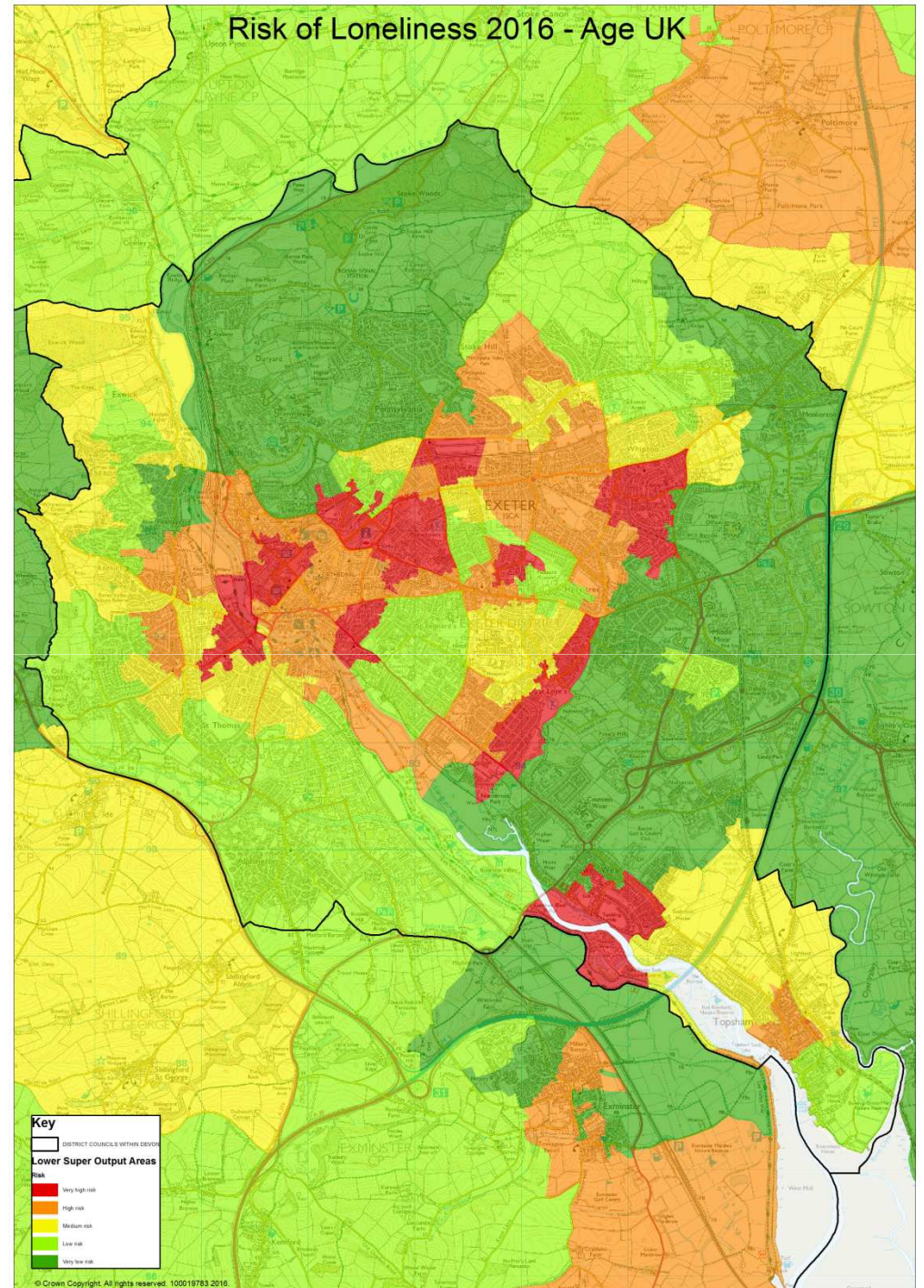
# Loneliness

- Loneliness exists across the population but is most common in older age groups, in people living in deprived areas and in minority groups
- A range of personal, familial and social factors can trigger or exacerbate loneliness
- Loneliness has a detrimental effect on physical and mental health
- Social networks can play a pivotal role in reducing loneliness

# Risk of Loneliness

Areas of the city with a very high risk of loneliness include areas around the city centre, Mount Pleasant, Heavitree, Beacon Health, Wonford, Whipton and Countess Wear.

Further risk factors include deprivation, household size/type, and health status



# Integrated Care Exeter Risk Stratification Model



# The Model

*Person level Electronic Frailty Index (EFI) scores and categories extracted from GP practice systems with demographics, frailty risk factors (deficits)*

**1. Frailty based risk stratification**

*Linked data on activity and spend across health, care and wellbeing system. Covers primary care, secondary care, social care, mental health and other areas*

**2. Pathway costing / linked data**

*Segmentation dataset grouping households and postcodes into groups and types based on social & behavioural characteristics, to inform social marketing, targeting & communication*

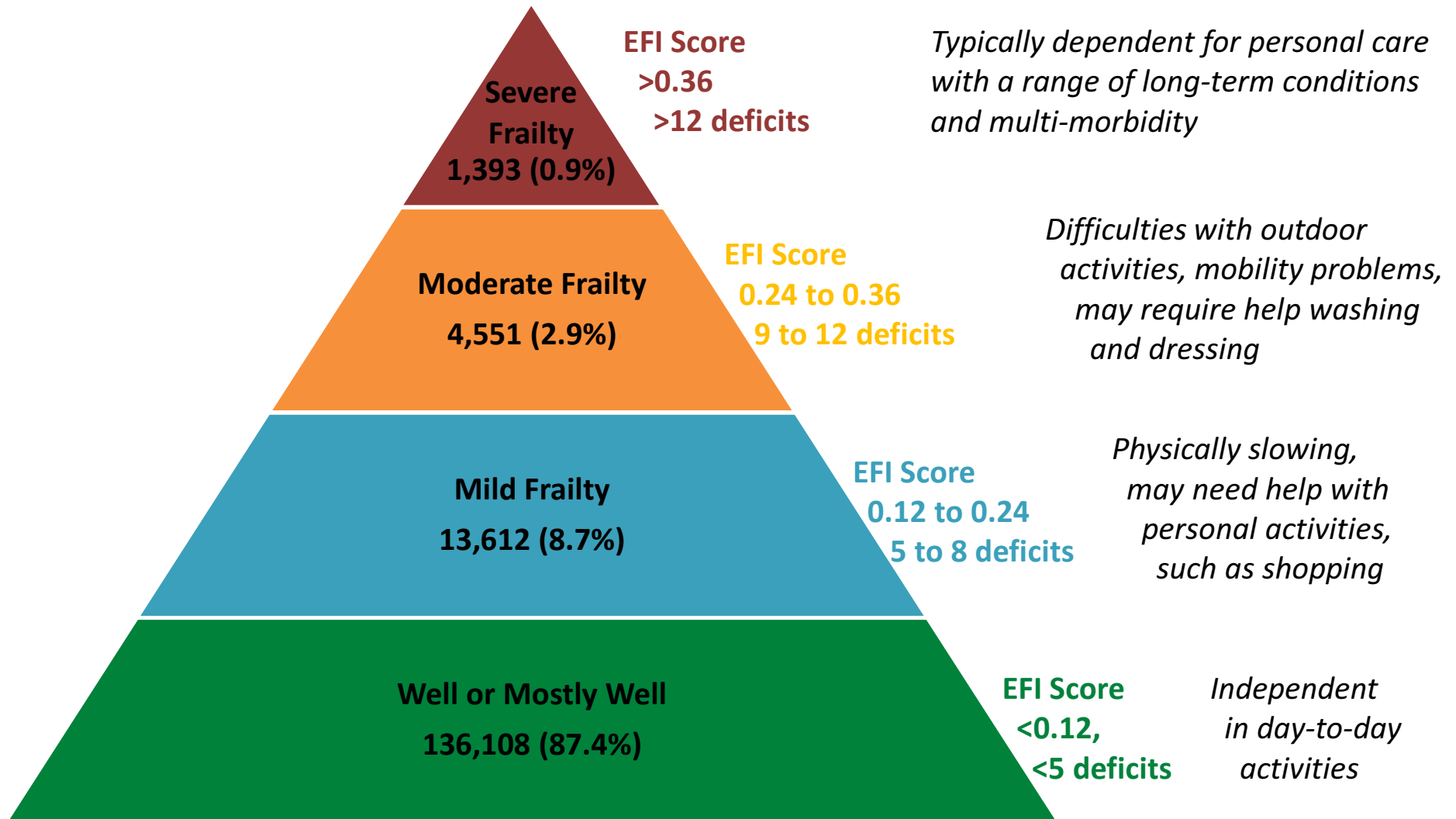
**3. Mosaic analysis**

*Health, care and wellbeing needs and outcomes data, including socio-economic measures from Joint Strategic Needs Assessment*

**4. Health needs and outcomes data**



# Frailty Profile



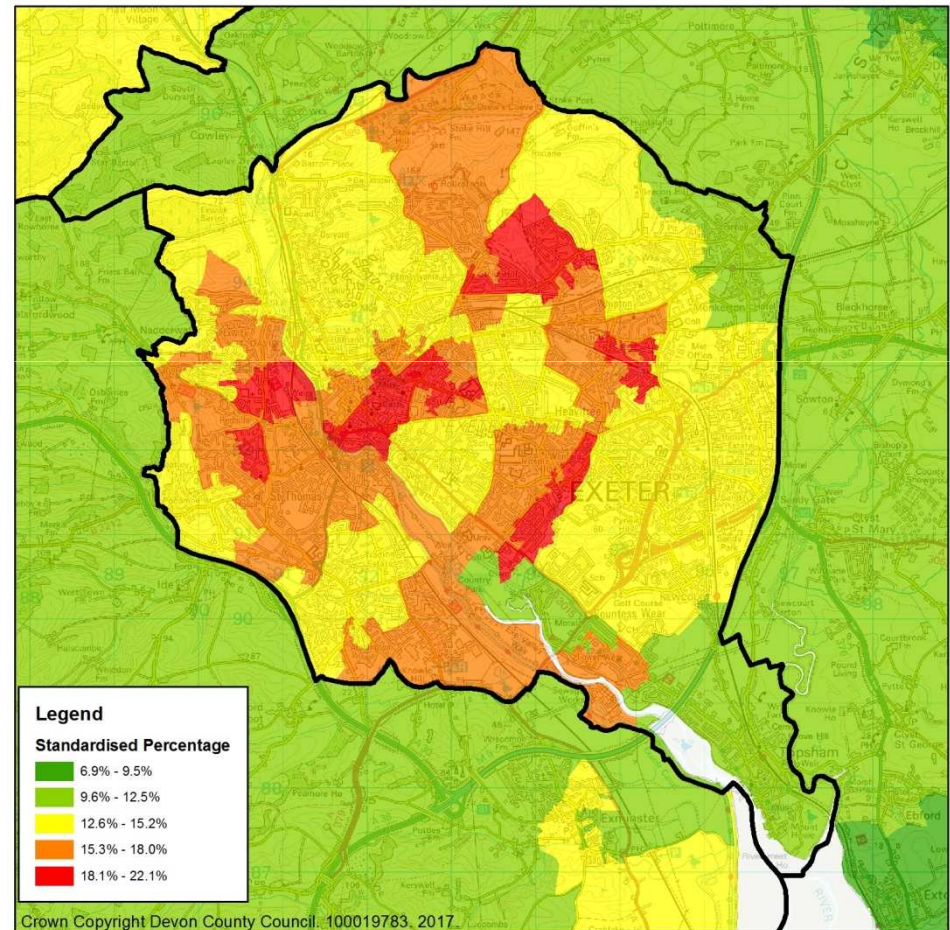
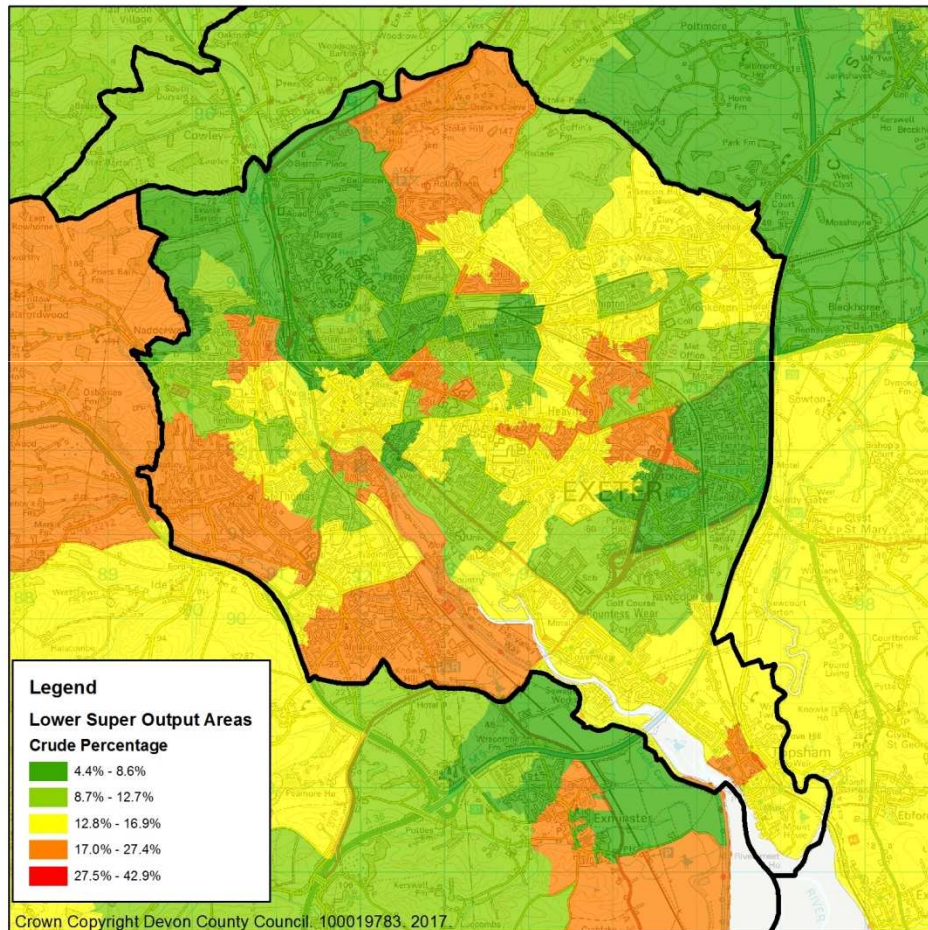
# Frailty Maps

## Crude Percentage

Highlights the overall percentage of population in any frailty category. Influenced by age, the location of care homes and deprivation.

## Standardised Percentage

This rate is adjusted by age to reveal areas where the onset of frailty is earlier. Influenced by deprivation and proximity to services.



# Main findings from ICE

1. Frailty is age-related but not inevitable
2. Considerable window of opportunity available through early detection
3. Deprivation and housing type a major predictor of frailty
4. Frailty is the strongest predictor of current and future activity and cost
5. Linked datasets have considerable potential

# Next steps for risk stratification

- Publication/further analysis of Exeter work
- Space Syntax work: urban form and health
- Devon wide roll-out of linked data risk stratification model. Plan focused on:
  - Raising awareness across local system
  - Agreeing and establishing IG arrangements
  - Establishing data infrastructure and data flows
  - Establishing reporting arrangements
  - Establishing place-based and strategic applications of model

# How can this model be used?





- At individual level, for prevention and early intervention due to detection at early stage
- At community level, to inform community development, targeting and service planning
- To understand system interdependencies
- To test, monitor, evaluate and adapt specific interventions to achieve cost savings
- More efficient/effective use of local intelligence
- Inform/underpin funding bids e.g. Sport England

# Sport England Local Delivery Pilots


**NEW APPROACH  
TO DELIVERING  
PHYSICAL ACTIVITY LOCALLY**





**LOCATIONS:**


-  RURAL PLACES
-  SMALL TOWNS
-  COASTAL COMMUNITIES
-  BIG CITIES

**£100 MILLION**  
of National Lottery money across 12 local pilots

**113 APPLICATIONS** 







**19 PROPOSALS SHORTLISTED** 

**12 PLACES SELECTED** 




| Location                             | Population |
|--------------------------------------|------------|
| REDCAR & CLEVELAND AND MIDDLESBROUGH | 274,800    |
| PENNINE LANCASHIRE                   | 532,500    |
| BRADFORD                             | 132,800    |
| WITHERNEA                            | 6,000      |
| CALDERDALE                           | 208,400    |
| DONCASTER                            | 304,800    |
| GREATER MANCHESTER                   | 2,756,200  |
| BIRMINGHAM AND SOLIHULL              | 471,400    |
| ESSEX                                | 1,443,200  |
| HACKNEY                              | 269,000    |
| SOUTHALL                             | 71,200     |
| GREATER EXETER                       | 139,200    |

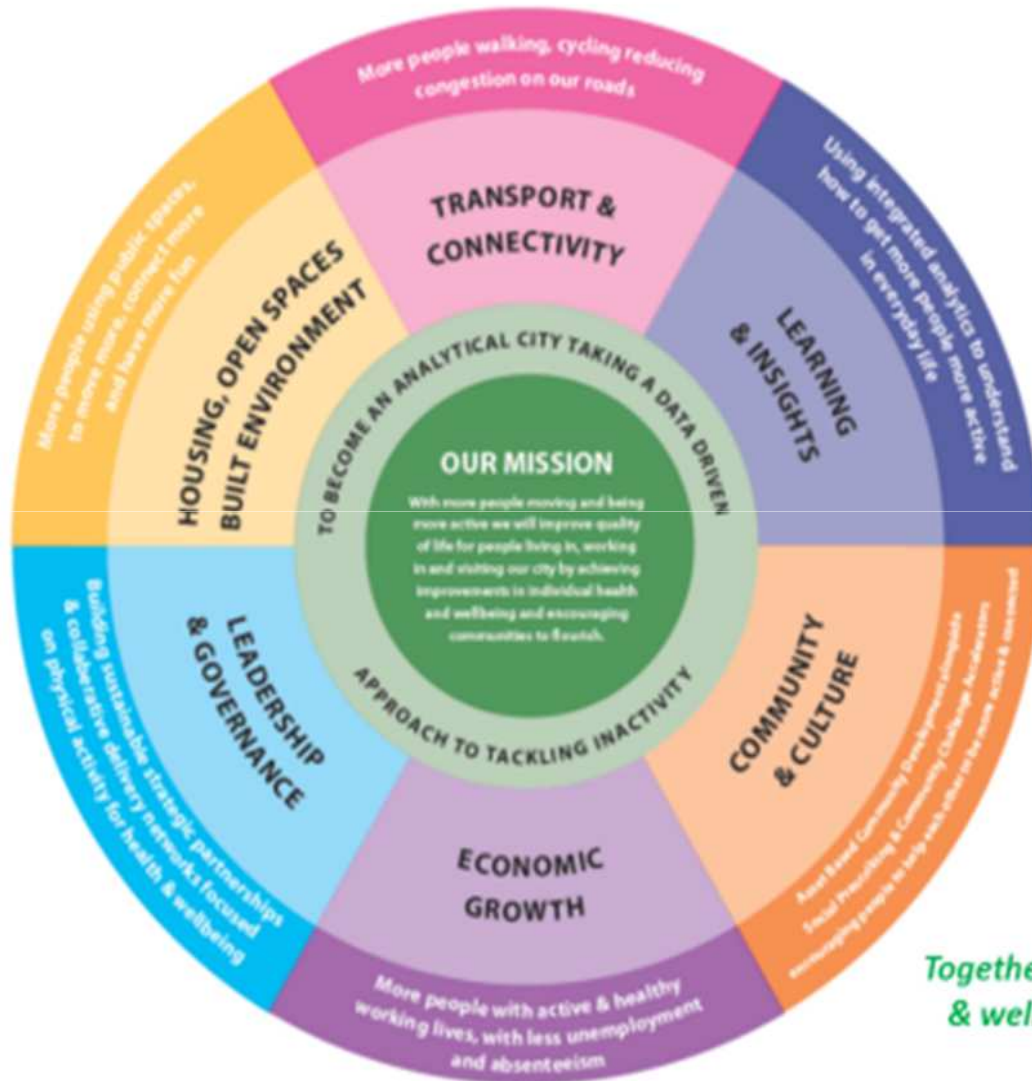
**REACHING:**

-  PEOPLE FROM SOME ETHNIC MINORITIES
-  DISABLED PEOPLE
-  OLDER PEOPLE
-  WOMEN
-  PEOPLE ON LOWER INCOMES
-  FAMILIES

**FOR HEALTHIER, happier communities  
AND TO DISCOVER a blueprint for tackling inactivity locally**

 [sportengland.org/localpilots](https://sportengland.org/localpilots)

# Exeter & Cranbrook



Tackling inactivity is key to helping address the challenges of *inclusive growth*

Our vision is that Exeter & Cranbrook are pioneering places for leading an active lifestyle, with Exeter the most active city in England and Cranbrook a model of best practice for families being active together.

*Together we will achieve improvements in individual health & wellbeing and support new & existing communities to flourish*



# Exeter & Cranbrook OUTCOMES

- ***We will encourage 10,000 of our least active residents to lead regular active lifestyles***

BY.....

- Narrowing stubborn health inequality by encouraging those least likely to take part in activity to lead active lifestyles
- Improved inclusivity and sense of community connectivity and belonging,
- A reduction in congestion and improved air quality influenced by more people walking and cycling
- An embedded analytical approach, using integrated data to inform decisions and share learning.

# Using integrated analytics to understand how to get more people more active in everyday life

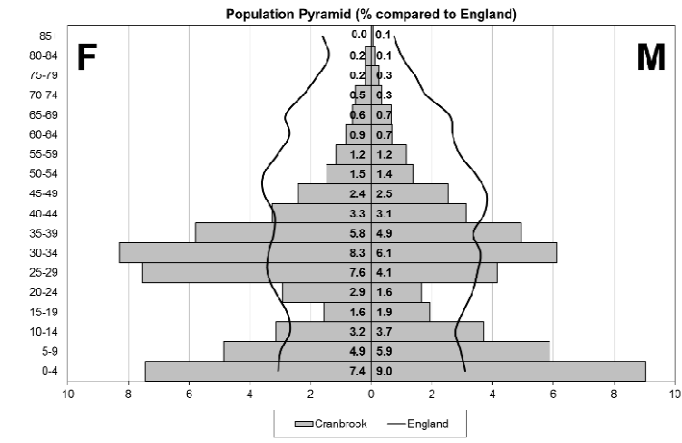


Figure 7. Location of high-risk Mosaic types containing high levels of families, deprivation and/or physical inactivity, plus Cranbrook postcodes

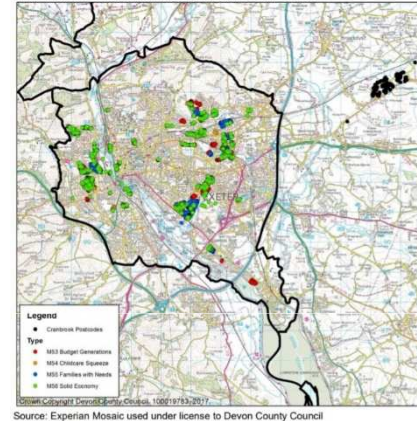
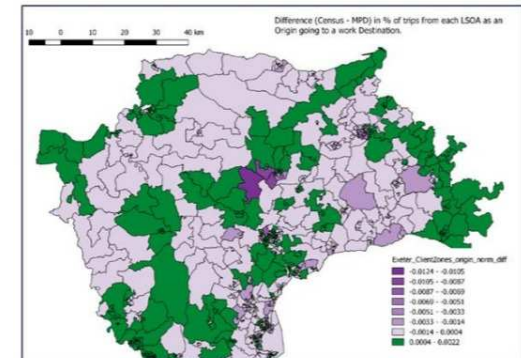
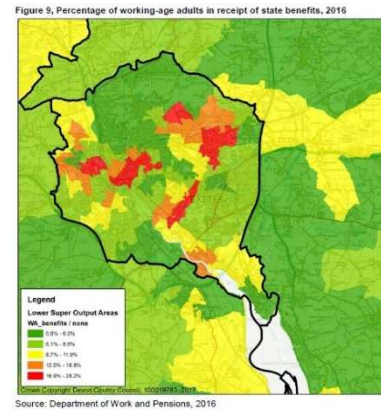
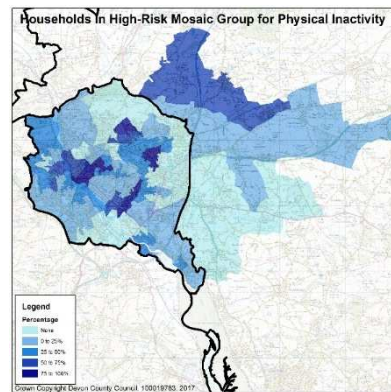
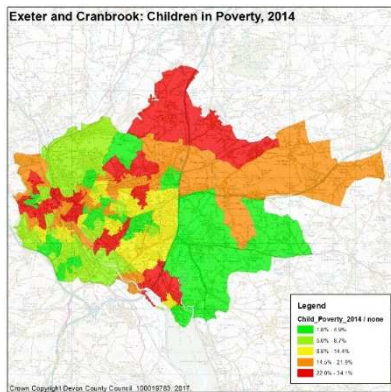


Figure 5: Identification of Walking and Cycling Potential



# ANALYSIS: HEATMAPS

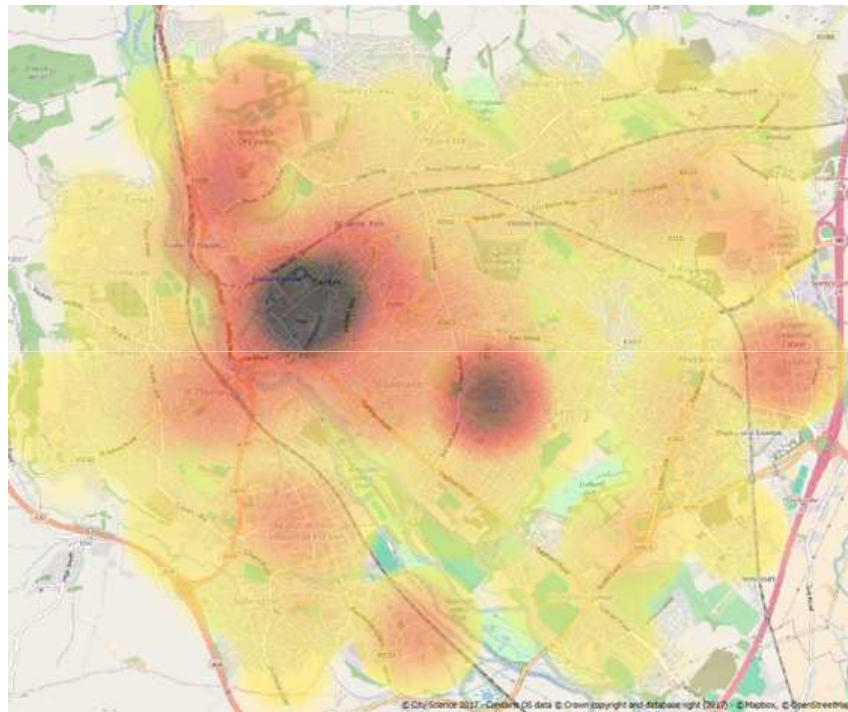


Figure 7: Walk Destinations

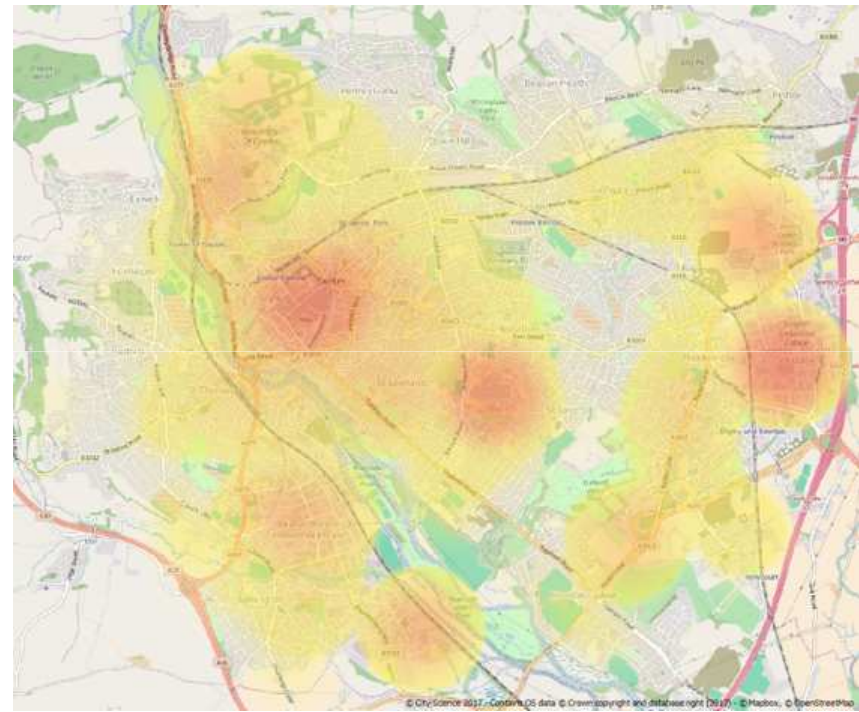


Figure 8: Cycle Destinations

# Exeter & Cranbrook AUDIENCES

Our data has informed those populations in Exeter & Cranbrook we wish to target whom are the least active, and can provide the biggest impact for health outcomes:

- Working age adults on low incomes
- Pre-frail individuals, adults at risk of early onset of frailty
- Low Income Families in Exeter and Cranbrook
- People living within a 10 mile radius of Exeter who regularly commute to the city

# WHAT NEXT?

- Use data and intelligence to stimulate further conversations with stakeholders, communities and residents to generate local insight to tackle inactivity
- Make informed decisions about where & when to target resource
- Work with partners to develop an evaluation and feedback framework that enables us to test at pace and scale
- Share our learning across key networks e.g. Sport England Local Delivery Pilots, NHS Healthy Towns

## QUESTIONS FOR DISCUSSION

- What, if anything, was a surprise or unexpected in the health overview?
- Is information like this helpful to you in your role as Councillor? If so, how do you think you might be able to use it?
- What areas should the ESB focus on for 2018 and why?

## Town and Parish Fund Scheme 2018-19 Guidance Principles

Whilst Devon County Council (DCC) acknowledges that each District experiences different demand from applicants and have differing processes for managing the fund in place, decisions on grants from the joint fund **MUST** be made having regard to the following guidance principles:

1. The Fund exists to encourage communities to work together; identifying new ideas for their mutual benefit. Applications are welcome from community projects benefiting, enhancing and making a difference to communities.
2. Match funding is encouraged. Demonstrating match funding (which can be in the form of own fundraising and/or other funding sources secured), or equivalent benefits in kind (such as commitments of labour, time or expertise), will increase the chance of an application being approved.
3. Applicants need to demonstrate to Fund decision-makers (which includes the relevant District /DCC Members) that :
  - a. they have explored opportunities to work with other voluntary and community groups to either identify and/or carry out the proposed project.
  - b. the project proposal benefits more than one Town or Parish (or the equivalent in Exeter City).
4. Funded projects will clearly acknowledge, in any related publicity, the Fund Scheme as a Devon County Council and District / City Council joint initiative.
5. For openness and accountability, all funded applications and the funding allocated will be published on the respective District / City Council website; alongside the total Fund Budget for the year, any unallocated/underspent funds remaining and information on how that will be managed. Any post project evaluations conducted will be made available on request.
6. Repeat funding should not be awarded unless there is a compelling business case proving transition to sustainability.
7. As the fund exists to help identify new ideas to benefit communities, regular activity such as grass cutting, ditch and drainage work and any other associated 'lengthsman' duties, are no longer eligible for funding.
8. Funds should not be used to support projects that are the direct responsibility or statutory obligation of another organisation.
9. Funds cannot be used for on-going staff costs or the day to day running of a project, unless this is during a transition phase with documented evidence of how the project will become sustainable post-transition.
10. Funds cannot be allocated to benefit individuals or private/for profit enterprises.
11. Funds must not be allocated retrospectively.

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## EXETER COMMUNITY HEALTH AND WELLBEING BOARD

Monday 26 February 2018

### Present:-

|                            |                                     |
|----------------------------|-------------------------------------|
| Councillors Bialyk (Chair) | Exeter City Council                 |
| Councillor Edwards         | Exeter City Council                 |
| Councillor Morse           | Exeter City Council                 |
| Councillor Randall-Johnson | Devon County Council                |
| Virginia Pearson           | Public Health, Devon County Council |
| Simon Bowkett              | CoLab                               |
| Julian Tagg                | Exeter City Football Club           |
| Diana Moore                | Exeter Community Forum              |
| Stephen Spartling          | RD&E NHS Foundation Trust           |
| Simon Chant                | Devon County Council                |
| Jo Yelland                 | Exeter City Council                 |
| Simon Lane                 | Exeter City Council                 |
| Dawn Rivers                | Exeter City Council                 |
| Howard Bassett             | Exeter City Council                 |

### Also Present

|                 |                        |
|-----------------|------------------------|
| Chris Broadbent | South West Youth Games |
|-----------------|------------------------|

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### APOLOGIES

These were received from Councillors Leadbetter and Newby, Gillian Champion, Adel Jones with Stephen Spartling deputising, Tim Golby and Martha Wilkinson.

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### MINUTES OF THE MEETING HELD ON 31 OCTOBER 2017

The minutes of the meeting held on 31 October 2017 were taken as read and signed by the Chair as correct.

33

### SOUTH WEST YOUTH GAMES

The Chair welcomed Chris Broadbent, Chief Executive of the South West Youth Games who spoke on the Youth Games.

Introduced as part of the Millennium Games in 1999, where every county created a Youth Games of their own, in the South West it had been going for 18 years. The South West Rotary Youth Games was now the largest community sports event for children and young people in Devon and Cornwall, offering over 20 sporting competitions. Despite lottery funding ending in 2014 the Youth Games had continued with a new board of trustees obtaining local sponsors, including the headline sponsor, South West Rotary Clubs and the support of Teignbridge District Council.

The Games introduced children to a sport or activity at a level under County standard including a number of targeted groups that did not usually get the opportunity to take part in such events. Street sports, such as skateboarding etc., indoor cycling and rowing were notable recent additions.

Responding to Members' queries, Chris Broadbent recognised that increased female and disabled participation were an important focus and that the new Exeter Youth Voice project set up as part of the Exeter Youth Strategy could help promote and advise.

Chris Broadbent would be developing this work further in conjunction with Matt Evans of Active Devon and welcomed the opportunity to work with the Board and the City Council in the future.

34

### **STRATEGIC NEEDS ASSESSMENT**

Simon Chant spoke to the presentation, data drawn from the JSNA, Annual Public Health profile report, Integrated Care Exeter Risk stratification reports and National Public Health Profiles:-

The following were covered:-

- population structure and change;
- indicators with worse outcomes than England average;
- index of Multiple Deprivation and deprivation Profile by Domain;
- deprivation and the health inequalities gap and health related behaviours;
- loneliness and risk of loneliness;
- Integrated Care Exeter (ICE) Risk Stratification Model and the findings on frailty which were age related presenting good opportunities for early detection, prevention and treatment; and
- the data would assist the community builders and community connectors with their work in the community.

There would now be a Devon wide roll out of the ICE linked data risk stratification tool.

**RESOLVED** that the report be noted.

35

### **SPORT ENGLAND LOCAL DELIVERY PILOT**

Jo Yelland updated the Board on preparations for the Sport England Local delivery pilot, James Bogue to be seconded for two and half days a week to the City Council from Active Devon to assist with the work. A sum of £100 million from Sport England was to be distributed amongst the 12 pilot areas, the split to reflect the differing plans and resources of each area, the Exeter/Cranbrook bid benefitting from the significant data analysis already undertaken which would assist in measuring impact and monitoring outcomes. A learning network had been established, information on the Exeter/Cranbrook data gathering to be shared with the other pilot site. With satisfactory progress on outcomes there was potential to expand for another four years and the pilot status would not preclude funding available from other Sport England sources although this would need to be co-ordinated through the delivery pilot programme.

The Exeter/Cranbrook pilot target was 10,000 newly active individuals, particularly families being active together with low income and deprivation groups especially targeted. It would align with the work of Wellbeing Exeter and green travel and congestion reduction aspirations of Exeter City Futures.

The Chair remarked that the successful bid dovetailed with a number of other initiatives including the Greater Exeter Strategic Sports Board, City Council emerging strategies on Facilities and Pitches as well as the new Leisure Centre.

Jo Yelland advised that a stakeholder meeting was scheduled for 23 March after which initial plans for the pilot would be clearer and could be more widely publicised.

**RESOLVED** that the update be noted, Gillian Champion to be asked to comment on the potential of co-locating primary care services with community and leisure facilities if health and well being hubs were to be developed in the future.

36

**EXETER COMMUNITY HEALTH AND WELLBEING BOARD - TERMS OF REFERENCE AND WAY FORWARD**

Jo Yelland presented the final draft terms of reference for the Exeter Community Health and Wellbeing Board including potential membership. The paper would be updated to refer to Exeter City Community Trust instead of Exeter Football in the Community Trust.

The Chair suggested that the membership could be broadened with further representation as appropriate and the proposal for Chris Broadbent of South West Youth Games to be added was agreed.

**RESOLVED** that:-

- (1) the terms of reference be adopted; and
- (2) Chris Broadbent of South West Youth Games become a Board Member.

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**EXETER YOUTH VOICE**

Dawn Rivers reported that the City Council was taking the lead co-ordination role for this next stage of developing a Youth Strategy for the city and that, after inviting Expressions of Interest from a number of organisations, Young Devon had won the contract to facilitate the 'Exeter Youth Voice' initiative with young people across the city. This work would build on the consultation that had taken place with young people during 2016/17 resulting in the launch of the Youth Strategy in March 2017. The project would be delivered through a steering group including Exeter City Council Communications and Marketing Team who would be supporting the process and helping to profile the views of young people, Devon County Council and other agencies.

38

**DATES OF FUTURE MEETINGS**

10 April 2018  
10 July 2018  
11 September 2018  
30 October 2018  
29 January 2019

(The meeting commenced at 2.00 pm and closed at 3.30 pm)

Chair

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## COMMUNITY SAFETY PARTNERSHIP - EXECUTIVE GROUP

Thursday 25 January 2018

### Present:-

|                            |  |
|----------------------------|--|
| Superintendent Sam De Reya | - Devon and Cornwall Police                      |
| Simon Lane                 | - Exeter City Council                            |
| Simon Arliss               | - Devon & Cornwall Police                        |
| Nigel Deasy                | - Devon & Somerset Fire and Rescue Service       |
| Councillor Peter Edwards   | - Exeter City Council                            |
| Ann Hunter                 | - Exeter BID                                     |
| Jeanie Lynch               | - DSVF Forum                                     |
| Karen Mandefield           | - Devon & Cornwall Police                        |
| Stephen Matthewman         | - DCC Early Help Provision                       |
| Melinda Pogue-Jackson      | - Exeter City Council                            |
| County Councillor P Prowse | - Devon County Council                           |
| Julie Richards             | - Safer Devon Partnership                        |
| Lisa Rutter                | - Devon Youth Service - Exeter, East & Mid Devon |
| Tamsin Williams            | - Devon and Cornwall Police                      |
| Jo Yelland                 | - Exeter City Council                            |
| Si Young                   | - Devon & Somerset Fire and Rescue Service       |
| PCSO Ben Turner            | - DCP Project Genesis (Min. No. 4 only)          |
| Andy Ward                  | - DCP Project Genesis (Min. No. 4 only)          |
| Mark Sowden                | - DCP Project Genesis (Min. No. 4 only)          |
| Jo Quinnell                | - Exeter City Council                            |

### Apologies:-

|                            |   |
|----------------------------|---|
| Simon Bowkett              | - Exeter CVS                                |
| Councillor Stephen Brimble | - Portfolio Holder for Place                |
| Denise Dearden             | - Trading Standards                         |
| Gill Unstead               | - Public Health Devon                       |
| Lisa Vango                 | - Office of the Police & Crime Commissioner |

## 1 MINUTES OF LAST MEETING - 9 NOVEMBER 2017

The minutes of the last meeting held on Thursday 9 November 2017 were agreed.

### 1a Action Plan

The Action Plan was noted and the County Lines actions were closed as meetings were taking place at operational level as well as activity across Devon and locally.

An update on the 16 Days of Action event will be included within the work strand report.

## 2 VULNERABILITY/CYBER CRIME - KIM MONTANDON, TRADING STANDARDS

The Chair welcomed Kim Montandon to the meeting to give a presentation on vulnerability and cyber crime.

This type of crime is massively under-reported as victims are often embarrassed. The victim's average age is 75 and this is usually by mail marketing, with details shared via a scammers list.

However, 16-24 year olds are more at risk of online shopping fraud and this can include free trials via Gumtree, tickets, accommodation etc.

Trading Standards are undertaking work with the police to target offenders.

Call blocker loans are available which can be effective.

The National Banking Protocol had been a very effective campaign, receiving more calls since May than are usually received in a year.

Kim encouraged organisations to sign up to Friends Against Scams and circulated some leaflets on doorstep crime, mail preference service, buy with confidence, scams etc. Denise Dearden can be contacted for more copies of leaflets.

The campaigns which Trading Standards support are at national level, and will be backed up by adverts, social media etc.

It was noted that there was currently a scam letter from HMRC circulating.

The Trading Standards team do target vulnerable people and Si Young from Devon & Somerset Fire & Rescue Service is involved in a partnership with Trading Standards to look for the signs and symptoms.

In relation to website links, the Safer Devon Partnership (SDP) website was still in development and it had been recommended to postpone the launch until fully ready and in the absence of a Communications Strategy. A meeting was taking place in March to discuss the key messages the SDP wishes to promote.

Jo Yelland referred to the Wellbeing Exeter Programme, the Community Connector Working Group and Community Builders. There is an opportunity to link into this to spread intelligence. In addition, staff groups at the Council attend trigger training.

Councillor Edwards suggested that a message could be included on the Council Tax bills due to be sent out shortly.

It was questioned how organisations can be used to target groups for prevention and where to place resources to be most effective. The Chair advised that offenders constantly move and a large number are from overseas. Therefore it would be best to focus on prevention.

A view would be sought from partnership members on how assistance can be given to help colleagues more aware of the issue and how they are already supporting Trading Standards.

An article had already been placed in the Citizen during scams awareness week. The next edition will cover fire safety. Jo Yelland advised that the Council are able to use social media on particular local scams as there is a big reach on the website and social media. Either Jo Yelland or Simon Lane can pass details on to communicate.

**Agreed that:**

- (1) Jo Yelland to explore whether a message can be included on Council Tax bills.
- (2) All to feed back on how own organisations are supporting the issue
- (3) Karen Mandefield to obtain dates for campaigns for Exeter CSP for 2018.

### **QUAYSIDE WATER RESCUE UPDATE - SI YOUNG, DEVON & SOMERSET FIRE & RESCUE SERVICE**

The Chair welcomed Si Young from Devon & Somerset Fire & Rescue Service to the meeting to provide an update on the Quayside rescue covering Millers Crossing to Trews Weir Suspension Bridge.

There had been 9 attempted/suicides and 10 rescues from the water over the last year which have unfortunately been body retrieval. Work was being undertaken with the RNLI and local businesses to provide training sessions for local staff as time is of the essence in these situations. Staff from local businesses will be taught how to use throwlines where they witness people going into the water, which can make a massive difference.

A series of live training events will be taking place at the Quayside at different hotspots which will include crews, police etc. New equipment had been invested in, including a 6m telescopic pole with a hook on the end which are massively effective. In addition a snake eye camera had been purchased. This is extendable up to 30m and can go in the water, mud and silt. The camera had been on trial at Danes Castle for the last two months and was very effective.

Crews at Danes Castle would be upskilled as they currently only have Level 2 access meaning they are not legally able to go beyond walking depth. They would be upskilled so they are able to swim into the water alongside existing crews based in Exmouth which have the highest level of response and also have access to a boat. The Police already complete throwline training.

There is still a need for signage by the waterside and any links to get these in place would be welcomed. The signs will explain what to do if you see someone go into the water, eg dial 999, go to a premises where staff have been trained. Jo Yelland and Simon Lane would take this forward as internal discussions had been taking place regarding the supply of extra life belts along the Quay which was being led by David Bartram, ECC Director.

Councillor Edwards also referred to the Exeter Canal and Quay Trust who look after properties on the Quay and may be able to assist.

Simon Lane reported that in respect of the recent alcohol related deaths, Best Bar None were looking at a doing a joint piece of work with the licensed premises to raise awareness, and also including the Sir General Redvers Buller statue.

It was also suggested that the Police Cadets could be used to distribute information leaflets etc.

There is now a recognised spot for suicides and unfortunately there have been three attempts in the last two weeks. There is therefore also a need to think about the community as a whole, as this is a popular spot for families.

Melinda Pogue-Jackson reported on a suicide prevention pilot in North Devon, and meetings were shortly being held to discuss what they are collectively doing. It was suggested that this could be replicated if it works well and discussions would be followed up.

#### **Agreed**

- (1) Jo Yelland and Simon Lane to identify links for signage on the Quay;

- (2) Contact details for Exeter Canal and Quay Trust to be forwarded to Si Young.
- (3) A meeting to be set up between Exeter Canal and Quay Trust, Exeter City Council, Police. Jo Yelland to arrange as this sits on the Council's Corporate Risk Register.
- (4) Karen Mandfield to provide advice on comms
- (5) Consider how the North Devon suicide prevention pilot had been rolled out (including Nalaxone) and discuss at a future meeting whether this could be replicated.

4

#### **DEVON ALERT - PCSO BEN TURNER**

The Chair introduced PCSO Ben Turner, Andy Ward and Mark Sowden from DCP Project Genesis to give an overview of Devon Alert, a two-way community messaging service operated by Devon and Cornwall Police. This will be operated alongside a communications strategy.

The system assists in connecting to communities and informs residents/ organisations/groups of people what is happening in their area and allows them to respond directly with any information. It would be beneficial to grow community engagement together.

When registering, key demographic information is collected to enable messages to be targeted - messages can be sent to a particular part of Exeter or group of people. Options can be selected on how you wish to be contacted, either via text, voicemail, although this is primarily via email.

Subscribers can choose the type of information they would like to receive within their community, including community safety, crime and anti-social behaviour, witness appeals, crime prevention, force updates, missing people, community events and other news. Only relevant information will be sent. Various organisations are licenced to send messages via the system such as Crimestoppers, Fire & Rescue Service, Local Authority, Neighbourhood Watch, OPCC, Action Fraud.

In some areas, Neighbourhood Watch have made house calls if someone has not opened the message to check on their wellbeing.

The system allows the Police to understand where community groups are and looks at a very granular level at nationalities. There are some challenges to include the older demographic.

There is full social media integration with different platforms and it will automatically forward on messages to Facebook/Twitter/RSS feed/websites etc. West Midlands Police had linked it to their 101 number.

A monthly snapshot of Exeter showed 1,562 users, and there were some under-represented ethnicities. There are only 7 people from the Polish community on the system, and to be representative there needs to be 15 more. Work is taking place alongside the Diversity Department to try to engage vulnerable groups.

As an example, an alert was issued via Devon Alert following a number of distraction thefts in a particular area, and as a result of this the perpetrator was identified and targeted.

They would like to encourage as many people as possible to sign up to the service and for organisations to partner with them. There is potential for sub-branding and discussions can be held around this. A primary school had signed up and this can



be extended to other groups such as GPs, shops etc.

A licence is required for organisations to become a part of Devon Alert and this will be in the region of £1,000-£5,000 depending on the organisation. If more organisations sign up to be part of this, the cost will decrease.

The Chair thanked Ben, Andy and Mark for their informative presentation.

5

## **GENESIS UPDATE**

Simon Arliss gave a presentation on Project Genesis, a project that is designing the future of local policing in neighbourhoods and is in response to reductions.

Devon & Cornwall Police have a connection with communities as unlike some metropolitan forces, the vast majority of officers, staff and volunteers live and work in the areas and that is reflected in the way they police. They also have the highest confidence of any force in England and Wales. They are engaging in discussions about what the priorities should be going forward, with the vulnerability aspect now being the highest priority on the agenda.

CSE is generally an unseen crime and young people are hugely vulnerable and a number go missing each day. The broader provision is important, particularly around working with other agencies to reduce numbers.

In any given day, the Force deals with a vast range of challenges and demands, and the number of mental health incidents was highlighted as this had increased dramatically, with other demands linked to mental health.

PCSO roles are important to form relationships with local people. Exeter has already lost some PCSOs, and now has 15, although Simon was confident that they can provide a great service. However thought needs to be given as how to distribute with reducing numbers, ie engagement and support and where they can add best value. There has already been a drift in the role of the PCSO over the last five years as they have moved away from what was originally intended to be community support to a far more police support role. The reduction in PCSO numbers will be the most obvious impact, but it is intended to provide much greater clarity of role for PCSOs going forward.

The Force has clear direction from the Chief Constable to detect and prevent harm, protect the vulnerable and reduce crime, working together as one team to safeguard communities and neighbourhoods. Engage, support, and enforce is an important part of this.

An HQ project is underway on how to realign resources for threat, risk and harm and how to distribute resources most effectively. This was not necessarily about the number of officers, but about demand, skill set, how to make the most of the officers available from a range of roles and to ensure that they remain. As a result of a change in crime types, staff need to have different skills, operate in a different way and be focused on changing priorities to keep the most vulnerable safe.

Councillor Edwards raised concerns about the increase in reporting which was viewed as a positive thing, but there should be a ceiling with this. Tamsin Williams had now been recruited as a specialist problem solver for the police, who will work alongside the CSP to tackle key areas of concern for local communities. Tamsin was dedicated to Exeter, and would be an extra resource to the CSP to look at hotspots of problems, tackle the root causes and put interventions in place. The CSP welcomed this and Tamsin's email would be circulated for information.

**6a Domestic Family & Sexual Abuse - Melinda Pogue-Jackson**

Melinda Pogue-Jackson presented her report.

A summary of feedback from 16 Days of Action events was included within the report. The most successful event was the Strong Women exhibition based at CoLab, and Reclaim the Night which had the highest number of people taking part, and was also featured on Spotlight. The march ended in Bedford Square this year which had a more visible impact and was on a late night shopping evening.

There had been no feedback to date on the Argos till roll promotion and whether this had contributed to the spike in referrals.

Statistics would be reported to the March meeting.

In order to ensure links between the Police and Missing and Child Sexual Exploitation Forum (MACSE) meetings, Tamsin Williams would be invited to be a part of that group.

Julie Richards reported that the Safer Devon Partnership strategy would identify areas of work promised for year 2 and the May meeting would discuss this in more detail. She would be happy to share the DSVa progress report which was presented to the December meeting. A new governance group had been set up to discuss the delivery of the strategy in detail and would be chaired by Virginia Pearson. This would involve senior representatives from relevant organisations. Jan Teague, the Police lead on comms for DSVa would also be setting up a Communications Working Group.

It was noted that Splitz Support Service (lead agency) and partners NDADA (North Devon Against Domestic Abuse), SAFE (Stop Abuse for Everyone) and Devon Rape Crisis and Sexual Abuse Service won the new contract as provider of DSVa services from April 2018. Gill Unstead and Nicola Glassbrook would be attending meetings to discuss what the new offer will look like, identify gaps and escalate to the SDP.

**Agreed** that the DSVa progress report reported to the last SDP meeting be circulated for information.

**6b Chair's Report**

The Chair presented her report and added the following:

Violence without injury now encapsulates telecoms offences including sexting which had seen an increase. Mike Gold, the Exeter Youth Intervention Officer, would be working with schools to make pupils aware that what they are doing can cause offence but it is also a criminal act. They are now obliged to record every single crime and deal with appropriately.

Violence is a priority for Devon policing as there had been an increase across the board with a developing theme around youth violence and organised gang related activity.

There is county lines activity running across Devon and the aim is to disrupt and deter. Partners in housing associations are also taking responsibility for their property.

Jo Yelland reported that the Integrated Care Exeter (ICE) project was shortly coming to a close and discussions need to take place on what strategic changes are required with partners. Bindu Arjoon was leading on the ICE work from the City Council's perspective, and it was suggested that Bindu is invited to the SDP meeting to be involved in discussions.

In relation to vulnerable young missing people, Exeter has 80% of childrens homes and placements in Devon. Newton Abbot has the highest concentration but Exeter has grown, particularly in relation to those being prepared for independent living.

Lisa Rutter stated that there were so many different providers for supported housing that it is incredibly difficult to understand who and where they are. It would be useful to map this, and noted that Karen Gold at the Police was looking into this. Lisa would connect with Karen. This had also been raised at the SDP in terms of placements and options were being looked at.

Reference was made to Domestic Homicide Reviews and funding for this as there had been a huge increase in reviews. Interim funding arrangements had been put in place for 2018/19 with a view to a review taking place to inform future funding and resource arrangements from 2019/20 onwards. Contributions would be in the form of £2,000 from the Exeter CSP.

Operation Encompass commenced in December 2017 where Police report to schools before 9am on a school day when a child or young person has been involved or exposed to a domestic abuse incident the previous evening. There had been 900 reports across Devon and Cornwall before Christmas which was more than expected. This would be a focus of DSVa planning.

In response to a question around relationships with St Petrocks, Simon Lane reported that that there was a Complex Client Meeting under the Anti-Social Behaviour Group. This working group discusses approximately five people each meeting to find ways to break the cycle. St Petrocks, Gabriel House, Housing Associations, Police, Assertive Outreach Service, RISE and a mental health worker are all involved in these meetings. A number of people who had been in the cycle for 12 months had been referred into the ICE programme.

**Agreed that:**

- (1) Bindu Arjoon be invited to a SDP meeting in relation to the objective of removal of the drugs market in Exeter and the closure of ICE; and
- (2) Sam de Reya to obtain more detail about the Operation Encompass figures.

## 6c **Deputy Chair's Report**

Simon Lane presented his report.

The hoteliers safety briefing was very successful. Lisa Rutter advised that a CSE sub-group was looking at hotels and she would make links with this. Julie Richards added that safeguarding leads were attending an operational delivery group to understand how this can be supported and collectively contribute to issues around CSE and an opportunity for best practice. This needs to be an annual conversation. There were over 400 licensed taxi drivers in the city, and all but eight had attended the safeguarding awareness training. Those that have not completed this by 29 January will be suspended until they do.

An event was being held within the next two months with residential social landlords to raise awareness about key areas.

The OPCC had confirmed 2018/19 funding, and the Exeter CSP will receive £25,000, a £1,000 uplift from the previous year.

7

### **APPOINTMENT OF CHAIR AND DEPUTY CHAIR**

Sam de Reya reported that this would be her last Community Safety Partnership meeting as Chair as she had been appointed the temporary Chief Superintendent Commander for Devon. She would still oversee the Safer Devon Partnership. Acting Superintendent Stuart Cavin had moved into her role until a new superintendent is appointed, expected to be around March.

Sam stated that it had been an honour and privilege to work with everyone while she had been in this role and the relationships that had been formed in Exeter, particularly the trust and professionalism shown. Sam also thanked Simon Lane as deputy chair for his valuable support.

Lisa Rutter thanked Sam, on behalf of the Partnership, for her commitment as Chair, and particularly around the collaborations formed that were as a direct result of her leadership.

It was proposed that there is a six-month review process until July with an interim solution. There is a need for two deputy chairs to provide support and make up a CSP management team which would be reflected in the terms of reference.

Councillor Edwards proposed that Jo Yelland be appointed as Chair in the interim period and Councillor Prowse seconded this. Jo accepted to take the role of Chair and added that it would provide an opportunity to see what else the City Council can offer to support the CSP agenda and so that the CSP doesn't lose momentum in the interim period.

Sam de Reya and Councillor Edwards proposed that Simon Arliss and Nigel Deasy are appointed as Deputy Chairs. This was seconded by Jo Yelland.

**Agreed** that Jo Yelland is appointed as Chair and Simon Arliss and Nigel Deasy appointed as Deputy Chairs for the interim period.

8

### **PRIORITIES FOR THE CSP 2018/19**

At the last meeting it was agreed that the priorities for 2018/19 would be revised.

Simon Lane reported that both himself and Tamsin Williams had started to look at the priorities which would include a maximum of four priorities, one of which to be split into two; the emerging threat of County Lines/Organised Crime Groups.

Work was being undertaken at a Safer Devon Partnership level to determine the priorities for the Devon Strategic Assessment. A Strategic Intelligence and Performance Lead had been appointed to look at anti-social behaviour amongst other things, and would be obtaining an insight from CSPs.

9

### **REVIEW OF THE TERMS OF REFERENCE**

The Terms of Reference would also be revised as it was out of date and needed to identify the roles of the Chair and Deputy Chairs.

**ANY OTHER BUSINESS****Exeter Citizen**

**Agreed** that the CSP article for the summer edition of the Citizen would focus on Devon Alert.

**DSVA**

Jeanie Lynch reported that the Resilient Women Project had been contributing to the new Reducing Reoffending Strategy.

A conference would be held in the Spring to discuss priorities and she would report back on the outcome in due course.

**Exeter BID**

Ann Hunter referred to the recent lack of Exeter BID representation at CSP meetings, and welcomed the opportunity to work together and engage the business community.

**Comms**

Karen Mandefield advised that she would be writing a piece on what the CSP has done over the last year, highlighting particular achievements and to introduce the new chairs and deputy chairs.

(The meeting commenced at 9.30 am and closed at 12.20 pm)

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## COMMUNITY SAFETY PARTNERSHIP - EXECUTIVE GROUP

Wednesday 25 April 2018

### Present:-

|                            |   |
|----------------------------|---|
| Jo Yelland (Chair)         | - Exeter City Council                       |
| Nigel Deasy (Deputy Chair) | - Devon & Somerset Fire and Rescue Service  |
| Simon Bowkett              | - Exeter CVS                                |
| George Crossland           | - Office of the Police & Crime Commissioner |
| Denise Dearden             | - Trading Standards                         |
| Councillor Peter Edwards   | - Exeter City Council                       |
| Rachel Gillott             | - Devon County Council Childrens Service    |
| Ann Hunter                 | - Exeter BID                                |
| Simon Lane                 | - Exeter City Council                       |
| Superintendent Matt Lawler | - Devon and Cornwall Police                 |
| Karen Mandefield           | - Devon & Cornwall Police                   |
| Melinda Pogue-Jackson      | - Exeter City Council                       |
| County Councillor P Prowse | - Devon County Council                      |
| Julie Richards             | - Safer Devon Partnership                   |
| Graham Rooms               | - Devon & Somerset Fire & Rescue Service    |
| Lisa Vango                 | - Office of the Police & Crime Commissioner |
| Tamsin Williams            | - Devon and Cornwall Police                 |
| Jo Quinnell                | - Exeter City Council                       |

### Apologies:-

|              |  |
|--------------|--|
| Simon Arliss | - Devon & Cornwall Police                        |
| Jeanie Lynch | - DSVF Forum                                     |
| Lisa Rutter  | - Devon Youth Service - Exeter, East & Mid Devon |

## 11 STRATEGIC NEEDS ASSESSMENT PRESENTATION AND DISCUSSION - MELINDA POGUE-JACKSON

Melinda Pogue-Jackson gave a presentation on the Devon Strategic Assessment of Crime and Disorder which included Exeter specific data.

Further comments were made as follows:

#### Method

MoRiLE (Management of Risk in Law Enforcement) is a nationwide police force strategic decision making tool which has been adapted for CSPs. The method is also being used by peninsula partners including Cornwall, Torbay and Plymouth.

The MoRiLE Risk Assessment was ranked in order of highest scoring first, with themes grouped into high, moderate and standard based on overall scores. The data covers from December 2016 to November 2017 compared to the previous year.

#### High level threats

The high level threats all have the following themes:

- Hidden crimes
- Under reporting
- Association with Organised Crime Groups
- Longer term damaging effect
- Targeting the most vulnerable people

### Child Sexual Exploitation and Peer on Peer Child Sexual Offences

Devon have raised risk of number of care homes in Devon, although this may be less of an issue in Exeter - the situation is undetermined in Exeter as statistics are not currently available. 'In care' also includes those in foster care.

### Domestic Abuse including Sexual Violence

Emerging threats and challenges are:

- Disabled people experience disproportionately higher rates, for longer periods of time, more severe and frequent abuse
- Young people are at a much higher risk of being a repeat victim, with particular hotspots in the city being in Wonford, Mincinglake and the city centre.
- Older clients are hugely underrepresented.
- Peaks are in the summer (World Cup) and Christmas
- Reference was also made to the disproportionate number of Domestic Homicide Reviews in Exeter

### Problem Drinkers

The main emerging threats are:

- Ageing, entrenched drinkers with complex needs (health, mental health, homelessness) and dependent drinkers who are treatment resistant and place significant burden on public services
- Devon is outlier for under 18s alcohol consumption with a rate of 45.5 per 100,000 population compared to 34.2 for England (2014/15-2016/17)
- Preloading – it is cheaper to drink at home

### Problem Drug Use

Devon as a whole has seen an increase in drug related deaths. Drug related deaths per 100,000:

- England - 4.2
- Devon - 4.3
- Exeter - 6
- North Devon – 9
- Torridge - 9.9

There had been a 67% increase in drugs trafficking Class A over the last two years (county lines), and a 6% increase in trafficking of other drugs.

It was questioned whether the prison is likely to be a factor with the high turnover in Exeter. Julie Richards advised that the data currently available for drug related deaths is a year old. However, a meeting would be taking place with the new coroner to discuss current issues and to request early access to information.

Chris Stocks added that there had also been an increase in rough sleeper deaths nationally. Over the last year 12 people had died from potentially drug related cases, some suicides, but were all under the age of 40. Chris would be attending a meeting the following day to investigate in more detail.

### Modern Slavery

The low number of cases in Exeter did not necessarily reflect the work that was being undertaken, as reporting showed where more pro-active work had taken place and where people were more equipped to identify. However, there had been a number of joint cases where there had been a concern but on investigation there was no involvement in Modern Slavery. It was felt that it would be useful to have sight of all figures for work undertaken and outcomes.



### Terrorism, Radicalisation, Extremism

The Counter Terrorism Local Profile would be released on 15 May. Most referrals come from schools – 41% are for 0-16 year olds. There is a lack of referrals for adults.

### Moderate Level Threats

The latest strategic assessment was yet to be finalised and will have implications in priority setting. These threats were the most informed view over a number of years and is based on the number of incidents reported and the impact, although some information is still lacking – if more information is provided, this may increase the risk.

### Child Sexual Abuse

15% of child sex abuse cases were familial.

### Road Traffic Collisions

The number of road traffic collisions in Exeter was high, with 10 fatalities in 2016/17, although this would include the M5. There had also been an increase in 2017/18 (yet to be released and confirmed), but it would be useful to get a breakdown of these figures. Urban area collisions are more likely to involve pedestrians, cyclists and motorcyclists.

### Anti-social behaviour and criminal damage

Exeter was the only area to see a decrease in criminal damage.

South Devon were seeing an increase in 'gang related' youth ASB but it was considered that the term 'gang' should be used cautiously as the label is inflammatory. The CSP were of the view that 'youth ASB' should be used instead of 'gang' unless there was robust evidence. Figures are based on police data as there is no uniform method of recording ASB within, for example, local authority housing officers, and this is not reflected in that data.

### Rape and other sexual offences

Comparisons with national levels relating to other sexual offences would be useful.

There is evidence that there is a rise in rapes resulting from dating apps such as Tinder and Grindr.

There are also links to county lines where rape has been used as a method of control over those who are drug dependent/dealing and as a weapon against rival gangs.

### Hate Crime

Reference was made to hate crime and the Project Genesis update provided at the last meeting which stated a clear direction from the Chief Constable to detect and prevent harm, protect the vulnerable and reduce crime, working together as one team to safeguard communities and neighbourhoods. Engage support and enforce is an important part of this. However, a member informed the group that following the reporting of a recent hate crime, the crime was filed and no further action taken despite the offender identifying himself in an email. The purpose of reporting was challenged if other people who report offences experience no further action. Superintendent Lawler advised that policy is clear on what is expected of roles and that each case is individual. It was noted that a new Diversity Officer was currently on a 28 day trial with a view to becoming permanent.

Exeter had a much smaller increase than other areas, but the baseline figure was already much higher (145 crimes in 2015/16 to 150 in 2016/17), whereas South Devon and Dartmoor had 83 crimes in 2015/16.

The majority relate to racist hate crime, but the highest percentage increases have been in reporting transphobic, homophobic and disability.

There is also concern around the Welfare Reform, Universal Credit and leaving the EU as there had been a spike during the EU referendum.

#### Arson and other deliberate fires

Feedback was provided on the fire setting in the Pennsylvania and Whipton areas. 14 incidents were recorded over the period August – November 2017. The Fire Service had worked closely with the police with increased presence. CCTV belonging to a private resident was released which identified height, size, weight etc. A combined press release was issued on 1 December 2017 which received good media coverage. Following on from this, there had not been a deliberate fire since that time. A visual presence will be maintained and a greater awareness from PCSOs.

There had been no increase in vehicle fires, which is often seen as a result of economic downturn.

#### Acquisitive Crime

The increases in Devon appear in part to be related to county lines and other serious organised crime activity, but this doesn't seem to have had the same impact in Exeter. Reference was made to acquisitive crime and an increase in some cohorts who were vulnerable individuals and of no fixed abode. More up to date data was required.

#### Cross cutting themes

Half of the cross cutting themes were about children.

#### General comments:

- Plymouth and Torbay should be included with the Exeter figures to get a better picture for the whole of Devon. It was more relevant to compare urban areas
- The capacity to respond to issues as threats may be more prevalent
- Devon, Cornwall, Plymouth and Torbay would have one strategic assessment and it was hoped to produce this in the Autumn
- Julie Richards stated that they were working more closely with Torbay in particular and the SDP had invited the Chair onto the Board to strengthen those links. Devon and Torbay were also attending a CSE meeting and a Prevent meeting.
- Figures relating to modern slavery to include all cases investigated would be useful
- Ideas were being shared across all areas with regards evening and night time entertainment.
- Recognise some groups in the community are more vulnerable, eg women, street attached
- Non domestic abuse, rape offences - some increase may be due to data integrity
- National comparisons were needed on other sexual offences, domestic abuse, rape crime data
- More up to date data required on acquisitive crime
- More information on Exeter specific Road Traffic Collisions was needed

## SETTING PRIORITIES FOR 2018/2020 - CHAIR

The Chair set out the purpose of the discussion workshop to:

- Engage all Partnership board members to contribute to the discussion on future priorities
- Ensure that stakeholders have the opportunity to influence the programme for the future
- To determine whether there are any critical gaps in board membership in terms of constituents
- Ensure we have the membership right in terms of decision making and influencing levels.

Members split into three discussion groups and rotated after 20 minute intervals. The three discussion groups were: future threats, current threats and resident perception of threats.

Following discussions, facilitators from each group summarised some of the themes:

### Residents perception of threats

- Emergency access
- Parking issues, particularly in relation to new developments
- Reduction in visual presence of Police/PCSOs/Neighbourhood teams (may be counteracted with the introduction of community builders)
- Visual - Street attachment, begging and graffiti
- Pot holes
- Fly tipping
- Nuisance neighbours
- Dog fouling
- Discarded needles
- Staff safety

There was the general opinion that residents had not been asked for their views on this. A number of years ago the CSP ran community action days to provide a visual presence including all providers, and it was suggested that something similar could be run as part of 'business as usual', eg target particular localities.

There was potential to invite a Guild of Students or Students Union representative, although noted they do already sit on sub-groups of the CSP and whether the Executive Group would be appropriate.

### Current Threats

- Lack of data – help to drive priorities
- Young people – associated with students – visible to residents
- Prison leavers – reoffend if no fixed abode
- Online risks – age groups? Education to inform both young and older generations
- Universal credit
- Homelessness Reduction Act
- Vulnerable persons – data
- Mental health
- Domestic violence
- Drugs
- Road safety
- Loneliness, engagement opportunities

## Future/Emerging threats

- Road traffic collisions
- Scams
- Youth/vulnerable young people and adults
- Staff safety
- County lines – identify the most vulnerable, how to share information, influence outside of the CSP, use commissioning arrangements, how to tackle with the funding available, work together on bids
- Build networks in communities to help resolve issues themselves
- Analytical challenge
- Identify pockets of vulnerability
- Information sharing
- How to build on existing successes, eg Sport England bid

### Gaps identified:

- Analytical, day to day picture, intelligence
- Targeted communications
- CSP Executive membership gaps – Probation, Prison, Safeguarding, Courts, Health, Adults, transport police, DPT
- Build a longer term network

The Chair advised that the Management Group would consider all the feedback and pull into a draft document for views which would set an outline for the year.

Data sharing could be a theme for each session to try to build a picture, and any data from organisations was requested that could assist in this.

## 13 **MINUTES OF LAST MEETING - 25 JANUARY 2018**

The minutes of the last meeting held on 25 January 2018 were agreed.

The Current Actions were discussed and updated (attached).

## 13a **Matters arising not covered in the written reports circulated with the agenda**

It had been agreed that Devon Alert would be the CSP article for the summer edition of the Citizen. The article for the Autumn edition was yet to be decided.

## 14 **REVISED TERMS OF REFERENCE TO TAKE INTO ACCOUNT THE ROLE OF THE EXECUTIVE MANAGEMENT GROUP - SIMON LANE**

The proposed terms of reference were circulated with the agenda to reflect the changes agreed at the January meeting in regards the Management Group. This would need further amendment to include how Domestic Homicide Reviews are dealt with, and any changes as a result of today's discussion, including membership.

It was also suggested whether a performance dashboard could be produced to review each quarter. It would be useful if the MoRiLE tool could be applied.

## 15 **ANY OTHER BUSINESS**

Jo Yelland suggested that Bindu Arjoon be invited to the next meeting to give a presentation on the ICE legacy and street attachment.

Lisa Vango advised that work was being undertaken on Transforming Justice and Reducing Reoffending by Sophie Baker at the OPCC, and suggested that a presentation could be made at the next meeting. This was agreed.

Simon Bowkett also advised that the results from the Home Office Serious and Organised Crime Prevent Bid would also be available by the next meeting.

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**DATES OF FUTURE MEETINGS:**

The dates of future meetings were noted.

(The meeting commenced at 9.30 am and closed at 12.19 pm)

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